

Lincolnshire Homes for Independence Housing Health and Care Delivery Group - Delivery Plan for 2021-2023

Our **vision** is for people to live independently, stay connected and have greater choice in where and how they live.

The right home environment is essential to health and wellbeing, throughout life. Timely and appropriate support services enable people to live at home safely and independently. We are committed to working together, across local government, housing, health, care, and voluntary and community sectors to understand and respond to current and future needs in Lincolnshire."

This Delivery Plan has a number of collaborative actions that are supported by each organisation aligned to the 'Lincolnshire Homes for Independence' blueprint delivery objectives. In order to avoid duplication of efforts and ensure a strategic systems approach this Delivery Plan captures tasks from a range of work streams, including that of the Centre for Ageing Better.

ID	Delivery objective	How will this be achieved?	Completion Date	Responsible Group and Lead	Update
Understanding needs and opportunities					
2.1	We will review the evidence base and develop analysis to maintain an up to date picture of demand for homes with care and support and preferred locations and clarify the priorities for future investment	Recruit up to two housing analysts, dedicated to linking data to housing issues, based alongside the LCC Public Health Intelligence Team to work across the Clinical Commissioning Group (CCG), district councils and the Centre for Ageing Better (CFAB).		District Housing Network (DHN) [LCC Public Health]	
		Complete the 'Insecure Homes and Homelessness' JSNA topic commentary as a comprehensive evidence base on the causes, effects and solutions to homelessness and rough sleeping.		Subgroup of DHN including the Homelessness Network and Affordable Housing Group [County Homelessness Co-ordinator]	
		Publish an updated housing market position statement on homes for working age adults and older people with care and support needs.		DHN working with the Joint Adults Accommodation Strategy Group [LCC Adult Care]	Evidence base linked to the Housing LIN report for older people.

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		Set out a process for making the link between demand/needs for homes with care and support and delivery.		DHN linking in to IG and Greater Lincolnshire Housing Association Partnership (GLHAP) [District councils]	
		Publish an updated extra care housing delivery programme (to be delivered through public and private/voluntary sector partnerships or through the market).		Infrastructure Group working with DHN and LCC Extra Care Programme Board [LCC Adult Care]	
2.2	We will make a strong case for investment in housing to reduce health and care costs	Establish the extent to which local care costs are reduced through maximising independence.		New task and finish group made up of CCG and DHN representatives [Housing Analyst]	
		Define and map "services" across public, private, voluntary and community sectors that support independent living.		Subgroup of HHCDG made up of DHN, GLHAP and VET (Voluntary Executive Team) representatives [District councils]	
		Complete a gap analysis to compare best practice on preventative work in other areas with the Lincolnshire offer.		DHN [Housing Analyst in conjunction with LCC Public Health Knowledge Officer]	
		Build up a business case for investment in housing (preventative) as opposed to high-level care.		DHN [District councils]	
		Develop a HHCDG Communications Plan to raise awareness of housing, health and care issues, internally within organisations and externally.		Subgroup of HHCDG made up of CCG, DHN and GLHAP representatives	
		2.3	We will facilitate or	Identify examples of good practice with	

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	influence appropriate design of new build housing to take account of how people want to live while maintaining viability	Homes England in relation to the Homes for Independence new-build programme.		Independence Working Subgroup of the Infrastructure Group (IG) [LCC Public Health]	
		Support the IG to develop Design Guide(s) for Lincolnshire.		IG supported by Development Management Officers Group (DMOG) [LCC Public Health]	
2.4	We will improve our understanding of housing conditions in Lincolnshire, the impact on physical and mental health, and the potential cost of poor housing to health, care and society	Develop an approach to maintain an up-to-date picture of housing conditions and decent home standards across Lincolnshire and the cost of remedial works.		DHN through the Moving Forward with DFGs Group [District councils supported by the Housing Analyst]	
		Complete a comprehensive literature review (or systematic review (review of reviews)) on impacts of poor condition homes.		DHN [LCC Public Health Knowledge Officer]	
		Commission or undertake a health impact (cost) assessment of poor condition homes.		Subgroup of HHCDG made up of CCG and DHN representatives [Housing Analyst]	
		Develop a targeted plan to make effective interventions on poor condition homes for maximum health benefit.		Subgroup of HHCDG made up of CCG and DHN representatives [Housing Analyst]	
2.5	We will maximise the financial resources available to tackle poor housing standards and ensure they are effectively targeted	Pilot initiatives to target people with specific health conditions and to measure the impact (e.g. less medication or GP visits) of improving housing standards.		Moving Forward with DFGs Group [CCG]	
		Expand the Lincs 4 Warmer Homes (L4WH) scheme to access a broader range of financial support for energy efficiency		Greater Lincolnshire Energy Efficiency Network [LCC Public	

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		improvements and green homes.		Health]	
		Revisit and complete a countywide discretionary housing assistance policy.		Moving Forward with DFGs Group [District councils]	
		Consider the appropriate use and promotion of equity release schemes as part of the discretionary housing assistance policy.		Moving Forward with DFGs Group [CFAB]	
2.6	We will make best use of enforcement powers available across different organisations to target criminal landlords	Develop and implement a protocol between district councils and LCC Trading Standards.		Lincolnshire Housing Standards Group [LCC Trading Standards]	
		Broaden the protocol relating to Houses in Multiple Occupation (HMOs) between district councils and Lincolnshire Fire and Rescue to all housing.		Lincolnshire Housing Standards Group [Lincolnshire Fire and Rescue]	
Housing for people with care and support needs					
3.1	We will facilitate quality, choice and diversity of housing for people with care and support needs	Embed tenure blind home options advice across a range of housing, health and care services.		Subgroup of HHCDG with CCG and DHN representatives [District councils]	
		Improve housing/hospital interface focused on hospital avoidance and discharge - evaluating the role of Hospital Housing Link Workers in preventing readmission or homelessness.		Subgroup of HHCDG with NHS (CCG and ULHT) and DHN representatives [ULHT]	
		Investigate options for modern methods of construction (MMC) (e.g. modular buildings) for extensions and new-build housing.		MMC and Energy Efficiency Working Subgroup of the IG [District councils]	
3.2	We will achieve a proportional move towards maximising independence for	Complete the Specialist Adults Accommodation Strategy for working age adults with learning disabilities and mental health issues.		Specialist Adults Accommodation Strategy Group [LCC Adult Care]	Link between Strategy and preventing homelessness

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	working-age adults and older people needing care				within this cohort
		Continue the Specialist Adults Accommodation Strategy Group and establish an Accommodation Sourcing Subgroup to oversee implementation.		Specialist Adults Accommodation Strategy Group [LCC Adult Care]	
		Define and agree common levels of housing with care and support for older people across organisations.		DHN (linking in to GLHAP) [LCC Adult Care]	
		Review the Lincolnshire Hoarding Protocol and establish a long-term plan for its implementation and funding.		DHN (linking in to Lincolnshire Safeguarding Adults Board [LCC Public Health])	
3.3	We will improve services to extend people's housing choices in preparation for later life	Complete a series of stakeholder and user workshops and surveys to understand challenges and potential solutions leading to a CFAB programme of housing work/projects for people preparing for later life.		CFAB Partnership Steering Group [CFAB]	
3.4	We will address the underlying causes leading to homelessness whilst still providing appropriate support and housing for those who need it	Refresh the Lincolnshire Homelessness and Rough Sleeping Strategy/strategies with a particular focus on prevention.		DHN through the Lincolnshire Homelessness Strategy Group [District councils]	
		Develop a joint agency protocol on housing and support for people with no recourse to public funds.		DHN [LCC Public Health]	
3.5	We will increase units of single person accommodation to house those who would otherwise be sleeping	Implement Next Steps Accommodation Fund (NSAP) proposals.		Lincolnshire Homelessness Network [District councils]	
		Develop and submit proposals for the Rough Sleeping Accommodation		Lincolnshire Homelessness Network	

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	rough	Programme 2021-2024.		[District councils]	
3.6	We will strengthen healthcare inclusion services for homeless people across the county	Embed voluntary and community sector services in mainstream healthcare inclusion services.		Subgroup of HHCDG made up of CCG, DHN and VET representatives [CCG]	
		Develop support services for vulnerable people (early intervention, young people, homelessness, care leavers, drugs and alcohol).		Rough Sleeping Health Inclusion Programme Board – working with Neighbourhood Teams to replicate collaborative working [CCG]	
		Continue and embed integrated NHS and mental health support following COVID-19 Everyone In.		Rough Sleeping Health Inclusion Programme Board [LPFT]	
		Complete and implement a Prison Release Protocol for people with no fixed address.		Safer Communities Board linking with DHN [LCC Safer Communities]	
Helping people remain in their current home					
4.1	We will ensure services to support people to remain living in their current home complement each other as a system-wide approach	Recruit to the joint Strategic Lead – Enabling Healthy and Accessible Homes (EHAH) post.		DHN through the Moving Forward with DFGs Group [District councils]	
		Consider combining resources for DFG and equipment to work better together and look at the extent to which digital equipment can reduce the need for adaptations and equipment.		HHCDG [LCC Adult Care supported by the Strategic Lead - EHAH]	
4.2	We will develop a seamless, customer-friendly 'one-stop shop' to deliver cost effective services with the person at the centre	Consider the future role and remit of the Wellbeing Service in coordinating and delivering services.		Subgroup of HHCDG with CCG, DHN and CFAB representatives [LCC Public Health]	
		Develop a one-stop shop to deliver aids, adaptations, equipment and home		Moving Forward with DFGs Group [LCC Adult	

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		improvements in partnership with CFAB (to support design and evaluate impacts of new integrated service).		Care and Public Health]	
		Pilot delivery of stair lifts through the Lincolnshire Community Equipment Service.		Moving Forward with DFGs Group [LCC Adult Care]	
		Develop a simple Housing MOT for partner organisations (e.g. EMAS) to identify housing issues and an effective referral mechanism to a single, tenure-blind organisation or service.		Moving Forward with DFGs Group [LCC Public Health]	
4.3	We will make best use of new digital technologies to enable homes for life	Develop understanding of how digital enabled homes can support independent living.		Subgroup of HHCDG with CCG, DHN, GLHAP and CFAB representatives [District councils]	
		Implement elements of the LCC Adult Care Digital Roadmap to support carers.		Subgroup of HHCDG supported by LCC Adult Care Digital Board [LCC Adult Care]	
Helping people find and move to a new, suitable home					
5.1	We will influence delivery of new-build housing to provide greater choice of homes with care and support across all tenures	Influence the local plan process to allocate land for specific housing purposes and amend policies to deliver particular homes, in particular locations based on evidence of long-term needs.		IG supported by the Housing Analyst [District councils]	
		Develop a programme of new-build homes for independence (for all cohorts of people) through the IG in partnership with Homes England, incorporating all levels of 'extra' care.		Homes for Independence Working Subgroup of the IG [District councils]	
		Consider mechanisms to offer design and build opportunities to families with disabled		DMOG [District councils]	

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		children and people with complex needs.			
5.2	We will support more people with care and support needs to access social and private rented homes	Review working practices between organisations and services in line with local allocations policies (through Wellbeing Lincs and district council housing options teams).		DHN working with GLHAP [District councils]	
		Consider the feasibility of establishing a Social Letting Agency or similar approach to improve access to the private rented sector		Lincolnshire Affordable Housing Group [District councils]	
5.3	We will provide more extra care housing of different levels to meet demand	Continue to progress the extra care housing programme and build out schemes.		DHN supported by LCC Extra Care Housing Programme Board linked to the IG (LCC Corporate Property)	